

HUBBARD COMMUNICATIONS OFFICE  
Saint Hill Manor, East Grinstead, Sussex

HCO POLICY LETTER OF 21 SEPTEMBER 1980R  
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Remimeo

(Revised to restore the original OODs item written by LRH, as data had been incorrectly deleted from it when it was put into policy form in 1980. Revisions in script.)

SOURCE TO CAUSE

(Originally LRH OODs Item of 12 Mar. 70)

I've heard it said that as "source" I should handle something way outside my general activity.

This is a confusion between SOURCE and CAUSE.

*Whereas I am source of data, overall coordination and planning, you are CAUSE over your area. Results are the effect of your own efforts. When these support general progress we all win.*

You should not minimize yourself as CAUSE. It is your greatest ability.

Being blamed sometimes blunts being CAUSE. But if one's total ambition is to be blameless, the best situation is to get one's name on a tombstone. And it's no fun being dead.

Being CAUSE over Matter, Energy, Space, Time, Force, Form, Location and Life is just another way of saying "OT."

L. RON HUBBARD  
Founder

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